

Innovating for the sustainably-minded

consumer

INSIGHTS FROM FOOD SHOPPERS

"But man is a part of nature, and his war against nature is inevitably a war against himself."

RACHEL CARSON

In the past 150 years, humans have had a substantial impact on the global environment – stressing the oceans, warming the planet, and overextending almost every natural resource.

Despite our fraught history, there is evidence that we can change our production and consumption habits for the better.



True sustainability lies at the intersection of "the 3 Ps."

But what does sustainability mean to consumers?

How do they think about it in their daily lives and what is their appetite for sustainable production and consumption?

CONTEXT: FOOD AND GROCERY

Agriculture and food retail are large contributors to pollution, climate change, degradation of ecosystems.

Food is pervasive and complex – biologically necessary; strongly linked to people's personal and cultural identities.



Sample balanced by gender, age, region, ethnicity, and household income to reflect total US population



How do consumers think about sustainability?

Environmental impact is at the heart of consumer understanding of sustainable foods. Consumers also associate sustainability with efficient production, healthy or natural foods, and eco-friendly packaging.

IN CONSUMERS' WORDS... WHAT MAKES FOOD "SUSTAINABLE"?

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"Food that is produced in a way that is **healthy for the environment** and for the planet."

"Food is "sustainable" when it is produced using ingredients and methods that **do not harm the** environment."

"Something where you are not depleting or destroying other resources to produce it. Something that can be produced with a **minimal negative environmental impact** over a long span of time." "If it is sourced in a way that is a net gain or status quo and doesn't endanger the product from disappearing."

"The food is produced using renewable energy sources and will not have any scarcity issues but will be able to be made indefinitely into the future."

"The way it's grown, where it's grown, **making sure there's** enough to go around now and many years from now." "Something filling and **healthy for you**."

"Food that is **safe and healthy**. Produced without hazardous **pesticides and chemicals**."

"Consistently edible and safe to eat; **good for one's health**."

"The ingredients are organic, natural no artificial flavors or colors."

"Locally farmed."

"Packaged/made with **renewable sources**."

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"Packaged with environmentally friendly materials."

"Packages that **produce minimum waste**."

"Packaging that **does not harm the environment**."



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Protecting the environment and ensuring the welfare of animals aligns strongly with consumers' personal understanding of "sustainable foods." Focus on workers' safety and fair pay is an emerging definition.

DEFINITION SHOWN

Food that is produced, processed, distributed, and/or disposed of in ways that protect workers, animals, plants, and/or the environment.

ALIGNMENT WITH PERSONAL UNDERSTANDING OF "SUSTAINABLE FOODS"

(% Aligns Extremely/Very/Somewhat Well)



The market is bifurcated: Just over half say that living a sustainable life is important to them, and just under half indicate that it's not something they think about in their daily lives.



Importance: Parents and consumers with higher education are more likely to say a sustainable life is important to them.

Impact of food choices: Consumers with higher education are more likely to want to know the global impact of their food choices; Boomers are less likely than younger generations to care.

Willingness to pay: Consumers with higher income are more willing to pay for sustainably produced foods. Boomers are less likely than younger generations to agree they will pay more. Sustainable food purchase

Top behaviors related sustainability are reducing waste and recycling. Three in 10 consumers currently purchase what they consider to be "sustainable foods."

Generation: *Reduce*, *Reuse*, *Recycle* – Gen Z is the least engaged, Millennials are middle-of-the-road, and Gen X and Boomers are the most committed.

Gender: Women are more likely than men to be 'green.'

Income: Some sustainability actions increase with household income.

Parental Status: Parents are more likely than nonparents to buy sustainable foods, budget more for purchases.



When forced to prioritize against other important purchase factors, sustainability falls below important purchase factors such as quality, price, ingredients, nutritional value, and brand.

RELATIVE IMPORTANCE OF FACTORS WHEN PURCHASING FOOD

(Preference Likelihood* based on MaxDiff Exercise)



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Consumers expect sustainable foods to be more expensive, though most believe the price will be within 20% of non-sustainable alternatives.

PRICE PERCEPTIONS FOR SUSTAINABLE FOODS VS. NON-SUSTAINABLE FOODS



Protecting the environment is the top motivator for sustainable food purchase, followed by personal/family health. Primary barriers awareness, priority and the cost of purchasing sustainable foods.



Consumer Segmentation

SUSTAINABILITY ENTHUSIASTS

Holistic Sustainability Lens Least Price Sensitive Skew Female, West

HEALTHY HOME ADVOCATES

Personal/Family Health Lens Skew Female, Young Kids in Household

WASTE REDUCTION CHAMPIONS

Environmental Lens Focus on Recycle & Waste Reduction Skew Male, West



UNCONCERNED CONSUMERS

Lack of Awareness, Priority Skew Older, No Kids in HH Focus on Education, Relevance

SUSTAINABILITY SKEPTICS

Suspicious of Greenwashing Do Support Recycle & Waste Reduction Focus on Trust Building

BUDGET CONSTRAINED

Price Sensitive Support Recycle & Waste Reduction Focus on Lower Cost Initiatives

Certifications and Brand Initiatives

AWARENESS AND PERCEPTIONS

Consumers struggle to name sustainable food companies. Most cannot think of one; those who can are split between retailers (Whole Foods, Trader Joe's) and packaged foods (Clif Bar, Nature's Path, Good Catch).

TOP-OF-MIND COMPANIES WHEN THINKING OF SUSTAINABLE FOODS



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Consumer awareness of sustainability certifications is stronger – they are most likely to be aware of the Organic and Non GMO labels, followed by Fair Trade.

FAMILIARITY WITH SUSTAINABLE CERTIFICATION/LABELS



Once a consumer becomes familiar with a certification, it is more likely to play a role in their purchase decision. Those aware of animal welfare certifications find them particularly important to purchase decision.

IMPORTANCE OF CERTIFICATIONS IN MAKING A FOOD PURCHASE



Parental Status: Certifications are generally more important to parents than non-parents. Consumers gravitate toward initiatives that are focused on animal welfare, organic farming/food production, and eco-friendly packaging. Sustainable fuel use and carbon offsets/neutrality hold relatively less appeal.

APPEAL OF SUSTAINABILITY INITIATIVES

Ensuring the highest standards of animal welfare No synthetic pesticides or fertilizers Recycled materials used for packaging Water conservation program Plastic-free and compostable packaging Zero waste food manufacturing facilities Sustainable/eco-friendly farming methods Diverting waste from landfills Electricity generated from renewable sources Upcycling "imperfect" produce that would have been... Tracing where ingredients come from Using sustainable fuel sources to cook food products Offsetting carbon emissions/carbon neutral

■ Very ■ Extremely		Top 2 Box
30%	33%	63%
30%	33%	63%
36%	27%	63%
32%	28%	60%
31%	28%	59%
33%	26%	59%
33%	25%	58%
32%	26%	58%
30%	26%	56%
30%	23%	53%
30%	23%	53%
28%	21%	49%
26%	22%	48%

Gender: Women find most sustainability initiatives more appealing than men.

Generation: Millennials, GenXers, and even younger Boomers find initiatives more appealing than Gen Z and older Boomers.

Parental Status: Parents find initiatives around sustainable farming and fuel, and ecofriendly packaging more appealing.

Income: Higher income consumers find ecofriendly packaging initiatives more appealing. Lower income consumers favor zero-waste production. When viewed in the context of revenue potential, these broadly appealing initiatives have the most potential to command higher pricing:



Animal welfare initiatives



Use of organic (natural) fertilizers, pesticides



Use of sustainable farming methods



Water conservation programs



Eco-friendly packaging (compostable, recycled)



Implications for food brands



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Innovation: If new to sustainability, **start with packaging**.: Appealing, noticeable (FMOT), less costly than some other high appeal initiatives.

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Comms: If engaging in sustainability initiatives, communicate about them to your customer; do it in ways that **align with their motivations**.

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Innovation: Do not trade off other key purchase factors to produce sustainably. Price is a trade off that many consumers expect to make, but **quality, ingredients, and nutritional value are not**.

Comms: Seek to identify **terminology** and **communications** that resonate, reinforce, and **expand Boomers' strong behavioral orientation** toward sustainability. Build brand trust. Innovation & Comms: Be judicious with lesser-known certifications. In order to be effective marketing tools, you may need to educate on the purpose and value of certifications.

Comms: Bring the rest of the market into the fold.

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- Reach **Sustainability Skeptics** through trust building
 - Reach **Budget Constrained** through lower cost initiatives and communication
 - Reach **Unconcerned** consumers through perceptions of quality







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